

MAPFRE Corporate University is a large umbrella project comprising all the training activities carried out at MAPFRE worldwide.

The university will deliver training at several <u>physical campuses</u> (the Monte del Pilar campus in Madrid, Spain is already up and running, and additional campuses will be opened in other locations depending on business demands), and also via a <u>single virtual campus</u>, **MAPFRE eCampus**, an e-learning platform where all company employees can access online training (no other platforms will be available).

The university comprises MAPFRE schools, grouped around four pillars:

- 1. <u>Technical Knowledge Schools</u>. These will offer commercial and technical training programs (local and global).
- 2. <u>Cross-disciplinary Training Schools</u>: These comprise three schools:
 - a. **Skills school** (training in interpersonal, management, and strategic skills as well as office automation for all countries)
 - b. Language School (mainly aimed at teaching the corporate languages Spanish, English, and Portuguese)
 - c. **Culture and Global Policies School**, with induction programs as well as programs about MAPFRE's value, culture, and global policies.
- 3. Leadership School, with global programs designed for MAPFRE's senior managers worldwide.
- 4. **Professional Development School**, with (local and global) programs aimed at specific groups in different job position levels and families.

All of these schools will be presented to employees during this year.

Regarding the e-learning platform, **MAPFRE eCampus**, school-specific pages were gradually launched in the three corporate languages where employees are able to view:

- The school objectives
- <u>General training content</u> (not country-specific local programs)
- The <u>cafeteria</u>, a social space with forums, chats and communities (however, subscription to a forum or community is always subject to participation in a specific program and managed by each HR area)
- And the <u>library</u>, where all employees are able to access training documents and resources relevant to each school. The library is open to all employees and is intended as a knowledge-sharing space.